



**Financial Statements and Report of Independent
Certified Public Accountants**

Field Museum of Natural History

December 31, 2012 and 2011

Contents

| | Page |
|--|-------------|
| Report of Independent Certified Public Accountants | 3 |
| Financial Statements | |
| Statements of financial position | 5 |
| Statements of activities | 6 |
| Statements of cash flows | 8 |
| Notes to financial statements | 9 |
| Supplementary Information | |
| Schedules of department expenses | 36 |



Grant Thornton LLP
175 W Jackson Boulevard, 20th Floor
Chicago, IL 60604-2687

T 312.856.0200
F 312.565.4719
GrantThornton.com
[linkd.in/GrantThorntonUS](https://www.linkedin.com/company/grantthorntonus)
twitter.com/GrantThorntonUS

REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

Board of Trustees
Field Museum of Natural History

Report on the financial statements

We have audited the accompanying financial statements of the Field Museum of Natural History (the Museum), which comprise the statements of financial position as of December 31, 2012 and 2011, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Museum's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Museum's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Museum as of December 31, 2012 and 2011, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other matters

Supplementary information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of department expenses on pages 36 and 37 are presented for purposes of additional analysis and are not a required part of the financial statements. Such supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures. These additional procedures included comparing and reconciling the information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the financial statements as a whole.



Chicago, Illinois
May 23, 2013

Field Museum of Natural History
STATEMENTS OF FINANCIAL POSITION
December 31, 2012 and 2011

| ASSETS | 2012 | 2011 |
|-----------------------------------|-----------------------|-----------------------|
| Cash | \$ 847,201 | \$ 1,286,999 |
| Interest and dividends receivable | 245,756 | 229,461 |
| Accounts receivable | 5,775,674 | 2,965,572 |
| Pledges receivable, net | 14,202,610 | 12,283,275 |
| Museum stores inventories | 1,590,794 | 1,513,224 |
| Investments | 307,869,035 | 284,063,031 |
| Museum property, net | 258,957,790 | 260,508,088 |
| Other assets | 4,938,375 | 3,885,237 |
| Collections | 1 | 1 |
| TOTAL ASSETS | \$ 594,427,236 | \$ 566,734,888 |

LIABILITIES AND NET ASSETS

| | | |
|---|-----------------------|-----------------------|
| Liabilities | | |
| Line of credit | \$ 5,000,000 | \$ 4,550,000 |
| Accounts payable | 4,114,762 | 3,297,793 |
| Accrued expenses | 3,815,010 | 3,911,779 |
| Deferred revenue | 6,254,403 | 5,106,586 |
| Accrued pension cost | 9,723,952 | 8,355,276 |
| Asset retirement obligations | 8,950,389 | 8,950,389 |
| Interest rate swaps | 25,688,702 | 26,361,529 |
| Notes payable | 167,000,000 | 167,000,000 |
| Total liabilities | 230,547,218 | 227,533,352 |
| Net assets | | |
| Unrestricted | 204,225,295 | 195,563,056 |
| Temporarily restricted | 74,977,188 | 70,539,940 |
| Permanently restricted | 84,677,535 | 73,098,540 |
| Total net assets | 363,880,018 | 339,201,536 |
| TOTAL LIABILITIES AND NET ASSETS | \$ 594,427,236 | \$ 566,734,888 |

The accompanying notes are an integral part of these statements.

Field Museum of Natural History
STATEMENT OF ACTIVITIES
Year ended December 31, 2012

| | <u>Unrestricted</u> | <u>Temporarily restricted</u> | <u>Permanently restricted</u> | <u>Total</u> |
|--|-----------------------|-----------------------------------|-----------------------------------|-----------------------|
| Revenue and other support | | | | |
| Operating revenues | | | | |
| Chicago Park District property tax remittances | \$ 5,592,178 | \$ - | \$ - | \$ 5,592,178 |
| Government grants | 3,347,670 | - | - | 3,347,670 |
| Private grants and contracts | 1,633,082 | - | - | 1,633,082 |
| Investment return | 11,696,082 | 2,603,918 | - | 14,300,000 |
| Contributions | 7,064,125 | 4,210,197 | - | 11,274,322 |
| Sponsorships | 1,226,293 | - | - | 1,226,293 |
| Memberships | 3,112,043 | - | - | 3,112,043 |
| Admissions | 11,103,453 | - | - | 11,103,453 |
| Program service fees | 3,586,776 | - | - | 3,586,776 |
| Business enterprises | 10,556,082 | - | - | 10,556,082 |
| Other | 536,061 | - | - | 536,061 |
| Total operating revenues | 59,453,845 | 6,814,115 | - | 66,267,960 |
| Net assets released from restrictions for operations | 8,240,313 | (8,240,313) | - | - |
| Total revenue and other support | 67,694,158 | (1,426,198) | - | 66,267,960 |
| Operating expenses | | | | |
| Collections and research | 13,146,687 | - | - | 13,146,687 |
| Environment, culture and conservation | 4,472,762 | - | - | 4,472,762 |
| Exhibitions | 6,558,723 | - | - | 6,558,723 |
| Education and library | 2,059,394 | - | - | 2,059,394 |
| Museum services | 13,559,347 | - | - | 13,559,347 |
| Administration | 2,694,140 | - | - | 2,694,140 |
| Institutional advancement | 3,327,518 | - | - | 3,327,518 |
| Marketing and public relations | 2,879,320 | - | - | 2,879,320 |
| Business enterprises | 5,689,869 | - | - | 5,689,869 |
| Debt service | 7,877,758 | - | - | 7,877,758 |
| Total operating expenses | 62,265,518 | - | - | 62,265,518 |
| Change in net assets resulting from operating revenues and expenses | 5,428,640 | (1,426,198) | - | 4,002,442 |
| Non-operating items | | | | |
| Investment return | 14,217,399 | 7,093,040 | - | 21,310,439 |
| Government grants for capital improvements | 2,420,800 | - | - | 2,420,800 |
| Private grants and contracts for capital improvements | 82,913 | - | - | 82,913 |
| Campaign contributions and major gifts | 569,004 | 370,703 | 11,580,430 | 12,520,137 |
| Campaign and major gift expenses | (2,237,704) | - | - | (2,237,704) |
| Unrealized gain on interest rate swaps | 672,827 | - | - | 672,827 |
| Depreciation | (12,420,176) | - | - | (12,420,176) |
| Net assets released from restrictions for | | | | |
| Capital improvements | 1,495,297 | (1,495,297) | - | - |
| Change in donor designation | 1,435 | - | (1,435) | - |
| Capital campaign | 105,000 | (105,000) | - | - |
| Pension-related changes other than net periodic pension cost | (1,673,196) | - | - | (1,673,196) |
| Total non-operating items | 3,233,599 | 5,863,446 | 11,578,995 | 20,676,040 |
| CHANGE IN NET ASSETS | 8,662,239 | 4,437,248 | 11,578,995 | 24,678,482 |
| Net assets at beginning of year | 195,563,056 | 70,539,940 | 73,098,540 | 339,201,536 |
| Net assets at end of year | <u>\$ 204,225,295</u> | <u>\$ 74,977,188</u> | <u>\$ 84,677,535</u> | <u>\$ 363,880,018</u> |

The accompanying notes are an integral part of this statement.

Field Museum of Natural History
STATEMENT OF ACTIVITIES
Year ended December 31, 2011

| | <u>Unrestricted</u> | <u>Temporarily restricted</u> | <u>Permanently restricted</u> | <u>Total</u> |
|--|-----------------------|-----------------------------------|-----------------------------------|-----------------------|
| Revenue and other support | | | | |
| Operating revenues | | | | |
| Chicago Park District property tax remittances | \$ 6,276,236 | \$ - | \$ - | \$ 6,276,236 |
| Government grants | 3,378,905 | - | - | 3,378,905 |
| Private grants and contracts | 2,650,573 | - | - | 2,650,573 |
| Investment return | 12,030,744 | 1,969,256 | - | 14,000,000 |
| Contributions | 6,923,977 | 4,888,250 | - | 11,812,227 |
| Sponsorships | 886,082 | - | - | 886,082 |
| Memberships | 2,920,220 | - | - | 2,920,220 |
| Admissions | 11,198,705 | - | - | 11,198,705 |
| Program service fees | 3,242,920 | - | - | 3,242,920 |
| Business enterprises | 10,336,640 | - | - | 10,336,640 |
| Other | 706,826 | - | - | 706,826 |
| Total operating revenues | <u>60,551,828</u> | <u>6,857,506</u> | <u>-</u> | <u>67,409,334</u> |
| Net assets released from restrictions for operations | <u>7,492,402</u> | <u>(7,492,402)</u> | <u>-</u> | <u>-</u> |
| Total revenue and other support | <u>68,044,230</u> | <u>(634,896)</u> | <u>-</u> | <u>67,409,334</u> |
| Operating expenses | | | | |
| Collections and research | 12,719,168 | - | - | 12,719,168 |
| Environment, culture and conservation | 4,859,649 | - | - | 4,859,649 |
| Exhibitions | 6,782,370 | - | - | 6,782,370 |
| Education and library | 2,244,610 | - | - | 2,244,610 |
| Museum services | 12,854,756 | - | - | 12,854,756 |
| Administration | 3,340,872 | - | - | 3,340,872 |
| Institutional advancement | 3,146,644 | - | - | 3,146,644 |
| Marketing and public relations | 3,160,465 | - | - | 3,160,465 |
| Business enterprises | 5,820,728 | - | - | 5,820,728 |
| Debt service | 8,101,710 | - | - | 8,101,710 |
| Total operating expenses | <u>63,030,972</u> | <u>-</u> | <u>-</u> | <u>63,030,972</u> |
| Change in net assets resulting from operating revenues and expenses | <u>5,013,258</u> | <u>(634,896)</u> | <u>-</u> | <u>4,378,362</u> |
| Non-operating items | | | | |
| Investment return | (13,747,432) | (4,146,578) | - | (17,894,010) |
| Government grants for capital improvements | 118,244 | - | - | 118,244 |
| Private grants and contracts for capital improvements | 419,712 | - | - | 419,712 |
| Campaign contributions and major gifts | 385,732 | 7,920,890 | 6,245,445 | 14,552,067 |
| Campaign and major gift expenses | (2,317,103) | - | - | (2,317,103) |
| Proceeds from sales of collection items | 3,825,000 | - | - | 3,825,000 |
| Unrealized loss on interest rate swaps | (14,231,034) | - | - | (14,231,034) |
| Depreciation | (11,969,570) | - | - | (11,969,570) |
| Net assets released from restrictions for | | | | |
| Capital improvements | 2,803,731 | (2,803,731) | - | - |
| Capital campaign | 824,132 | (824,132) | - | - |
| Pension-related changes other than net periodic pension cost | (1,962,700) | - | - | (1,962,700) |
| Total non-operating items | <u>(35,851,288)</u> | <u>146,449</u> | <u>6,245,445</u> | <u>(29,459,394)</u> |
| CHANGE IN NET ASSETS | <u>(30,838,030)</u> | <u>(488,447)</u> | <u>6,245,445</u> | <u>(25,081,032)</u> |
| Net assets at beginning of year | <u>226,401,086</u> | <u>71,028,387</u> | <u>66,853,095</u> | <u>364,282,568</u> |
| Net assets at end of year | <u>\$ 195,563,056</u> | <u>\$ 70,539,940</u> | <u>\$ 73,098,540</u> | <u>\$ 339,201,536</u> |

The accompanying notes are an integral part of this statement.

Field Museum of Natural History
STATEMENTS OF CASH FLOWS
Years ended December 31, 2012 and 2011

| | <u>2012</u> | <u>2011</u> |
|---|--------------------|---------------------|
| Cash flows from operating activities | | |
| Change in net assets | \$ 24,678,482 | \$ (25,081,032) |
| Adjustments to reconcile change in net assets to net cash (used in) provided by operating activities | | |
| Depreciation | 12,420,176 | 11,969,570 |
| Net realized/unrealized (appreciation) depreciation on investments | (32,191,812) | 6,834,314 |
| Change in fair value of interest rate swap liabilities | (672,827) | 14,231,034 |
| Contributions permanently restricted for endowment | (11,580,430) | (6,245,445) |
| Changes in operating assets and liabilities | | |
| Interest and dividends receivable | (16,295) | 73,233 |
| Accounts receivable | (2,810,102) | 185,629 |
| Pledges receivable | 3,088,718 | (3,136,018) |
| Museum stores inventories | (77,570) | 33,632 |
| Other assets | (1,053,138) | 980,404 |
| Accounts payable | 805,960 | 142,354 |
| Accrued expenses | (96,769) | 514,109 |
| Deferred revenue | 1,147,817 | (748,634) |
| Accrued pension cost | 1,368,676 | 526,425 |
| Net cash (used in) provided by operating activities | <u>(4,989,114)</u> | <u>279,575</u> |
| Cash flows from investing activities | | |
| Purchases of investments | (29,230,387) | (43,256,100) |
| Proceeds from sales of investments | 37,616,195 | 62,917,945 |
| Purchases of Museum property | (10,858,869) | (7,816,574) |
| Net cash (used in) provided by investing activities | <u>(2,473,061)</u> | <u>11,845,271</u> |
| Cash flows from financing activities | | |
| Repayment of bonds | - | (12,000,000) |
| Contributions permanently restricted for endowment | 6,572,377 | 4,317,403 |
| Borrowings under line of credit | 6,700,000 | 9,600,000 |
| Repayment of line-of-credit borrowings | (6,250,000) | (13,950,000) |
| Net cash provided by (used in) financing activities | <u>7,022,377</u> | <u>(12,032,597)</u> |
| NET CHANGE IN CASH | (439,798) | 92,249 |
| Cash, beginning of year | <u>1,286,999</u> | <u>1,194,750</u> |
| Cash, end of year | <u>\$ 847,201</u> | <u>\$ 1,286,999</u> |
| Supplemental disclosures of cash flow information | | |
| Interest paid | \$ 6,631,802 | \$ 7,150,423 |
| Accounts payable for construction in progress | 175,043 | 164,034 |

The accompanying notes are an integral part of these statements.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS
December 31, 2012 and 2011

NOTE 1 – BASIS OF PRESENTATION

The Field Museum of Natural History (the Museum) is a private institution providing collection-based research, exhibits and public education. The Museum focuses on diversity in the world's physical environments and cultures. The Museum's collections amount to more than 24 million natural objects and man-made artifacts spanning the Museum's four disciplines — Anthropology, Botany, Geology and Zoology. The Museum's collections are also the basis for the Environment, Culture and Conservation Program, and Biosynthesis Center endeavors.

The financial statements of the Museum have been prepared on the accrual basis of accounting. To ensure observance of limitations and restrictions placed on the use of resources available to the Museum, the accounts of the Museum are maintained in accordance with the principles of fund accounting. Separate accounts are maintained for each fund; however, in the accompanying financial statements, funds that have similar characteristics have been combined into net asset categories. Accordingly, all financial transactions have been recorded by fund and reported by category.

The Museum classifies all business operations as revenues and expenses in the statements of activities, except non-operating items. Operating expenses are classified by administrative areas that reflect Museum operations. Non-operating items include government and private grants for capital improvement reimbursements, the excess of investment earnings under the total return concept (see Note 2), campaign and major gift activity, proceeds from the sale of collection items, depreciation, the change in fair value of interest rate swaps and pension-related changes other than net periodic pension cost, as these funds are not available for operating purposes.

Net assets released from restrictions pledged to the capital campaign and for capital improvements, as well as net assets with a change in donor designation, are classified as non-operating items.

Net Assets - Unrestricted net assets include the current operating, management designated, unrestricted long-term investment and property accounts. The current operating accounts consist of revenues available for support of Museum operations and the related expenses, along with related assets and liabilities. The management-designated accounts include assets that have been designated by the Board of Trustees or Museum administration for special projects and the changes in net assets related thereto. Unrestricted long-term investment accounts include assets that have been designated by the Board of Trustees to function as endowments and the related changes in net assets. Property accounts include (a) the building, building improvements, equipment and exhibits, as well as the depreciation thereto, (b) accounts pertaining to Chicago Park District capital improvement reimbursements and (c) accounts related to the Museum's notes payable to the Illinois Finance Authority (see Note 7).

Temporarily restricted net assets consist of contributions and investment income that have been restricted by donors for specified purposes or the existence of time restrictions on gifts. When restrictions have been met, such net assets are transferred as net assets released from restrictions. Temporarily restricted net assets are principally restricted for the following purposes: scientific research, capital projects, exhibitions and educational programs.

Permanently restricted net assets include assets whose use by the Museum is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by actions of the Museum. The earnings of permanently restricted net assets are principally restricted for programs and operational support.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash - Cash reflects currency and deposits in checking accounts with a financial institution that may be deposited or withdrawn without restriction or penalty. The Museum maintains cash accounts in excess of the Federal Deposit Insurance Corporation limits. The Museum believes it is not exposed to significant credit risk on cash.

Museum Stores Inventories - Inventories are stated at the lower of average cost or market.

Investments - Investments are reported at fair value. Equity securities funds with readily determinable fair values and debt securities are valued at the last sales price (if quotations are readily available) or at the closing bid price in the principal market in which such securities are normally traded (if no sales price is available). Certain fixed-income securities funds are valued based on dealer-supplied valuations. The investment in limited partnerships is stated at fair value based on the Museum's share of either the appraised value of the partnerships or the value of the capital ownership percentage as of the date of the gift. The fair value would be adjusted, as appropriate, if information were to become available suggesting an alternate estimated fair value.

The estimated fair values of investments that do not have readily determinable fair values are based on either the net asset value (NAV) per share, or its equivalent such as percentage of capital, or on estimates provided by external investment managers. These fair values are examined through a valuation review process performed by management. A range of possible values exists for these securities and, therefore, the estimated values may differ from the values that would have been used had a ready market for these securities existed (see Note 3).

Investment Income - The Museum utilizes the total return concept for operations to allocate investment income earned on permanently restricted, temporarily restricted and unrestricted long-term investments. Historically, the Board has approved a spending policy at a rate of 5.5% on a three-year moving average, with an objective to lower the rate to 5.0%. However, this policy has been suspended since the economic downturn in 2008. The Board approved a spending amount of \$14.3 million in 2012 and \$14.0 million in 2011, which is first satisfied from interest and dividend income, and the remaining balance is provided from realized capital gains.

Investment income is recorded based on the existence or absence of donor restrictions, as follows:

- a. Investment income on donor-restricted endowment funds is recorded as restricted based on state law, donor-imposed restrictions or time restrictions.
- b. Investment income on Board-designated funds is recorded as unrestricted.
- c. Investment income on other unrestricted investments is recorded as unrestricted.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

d. Investment income on other temporarily restricted investments is recorded as unrestricted unless specified by the donor.

Endowment Funds - Endowment funds are recorded in accordance with the Illinois approved Uniform Prudent Management of Institutional Funds Act (UPMIFA). The Board of Trustees interprets UPMIFA as requiring that the “historic value (corpus)” of the original donor-restricted endowment gift be preserved as of the gift date unless there are explicit donor stipulations to the contrary. Therefore, the Museum classifies as permanently restricted net assets the original value of gifts donated to the permanent endowment, the original value of subsequent gifts, and accumulations to the permanent endowment made in accordance with the applicable donor gift instrument at the time the accumulation was added to the fund. The remaining portion of the donor-restricted endowment fund earnings that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until any donor-imposed restrictions have been satisfied, and those amounts are appropriated for expenditure by the Board in a manner consistent with UPMIFA’s standard of prudence. In accordance with UPMIFA, the Museum considers the following factors in making a determination to appropriate or accumulate endowment funds:

- The duration and preservation of the fund.
- The mission of the Museum and the purposes of the donor-restricted endowment funds.
- General economic conditions.
- The possible effect of inflation and deflation.
- The expected total return from income and appreciation of investments.
- Other resources of the Museum.
- The investment policy of the Museum.

Net earnings on donor-restricted endowments that are below the amount to be held in perpetuity are recorded as unrestricted (see Note 4).

Derivative Financial Instruments - The Museum uses interest rate swaps to hedge overall exposure to variable-rate debt. The swap agreements are not designated as a hedge for accounting purposes and are recorded at fair value.

Museum Property - Museum property is stated at cost and is depreciated on a straight-line basis over estimated useful lives, which range between 5 and 40 years. Interest on borrowings used to fund capital projects is capitalized and amortized over the life of the asset. Maintenance and repair costs are charged to expense as incurred and betterments are capitalized. Cost and the related accumulated depreciation are eliminated from the accounts when an asset is retired.

Deferred Revenue and Charges - The Museum recognizes revenue and expenses of auxiliary activities during the period in which the activity is conducted.

Issuance costs associated with long-term notes payable are deferred and amortized ratably over the life of the related notes.

Asset Retirement Obligations - Asset retirement obligations include those for which the Museum has a legal obligation to perform an asset retirement activity; however, the timing and/or method of settling the obligation are conditional on a future event that may or may not be within the Museum’s control. The Museum records all known asset retirement obligations for which the present value of the estimated future liability can be reasonably estimated, including certain obligations relating to regulatory remediation.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

Collections - The Museum's collections are made up of objects of historical, cultural or scientific significance that are held for educational, research, scientific and curatorial purposes. Each of the items is cataloged, preserved and cared for, and activities verifying its existence and assessing its condition are performed continuously. The collections are subject to a policy that requires proceeds from sales of collection items to be deposited in the endowment, with earnings to be used to acquire other items for collections or provide for the direct care of existing collections.

In accordance with the practice generally followed by museums, the value of objects in the collections is excluded from the financial statements; collections are reflected in the accompanying financial statements at a nominal value of \$1. Such collections have been acquired through purchases and contributions since the Museum's inception. Purchases of collection items are recorded as decreases in unrestricted net assets in the year in which the items are acquired, or as decreases in temporarily restricted net assets if the assets used to purchase the items are restricted by donors. Contributed collection items are not reflected in the financial statements. Proceeds from deaccessions or insurance recoveries are reflected as increases in net assets. There were no sales of collection items in 2012. During 2011, the Museum sold collection items for \$3,825,000. In accordance with Museum policy, the proceeds will be used for future collection acquisition or collection care.

Contributions - Contributions are recognized as revenue upon the earlier of the receipt of a donor's unconditional written pledge to contribute or upon receipt of the contribution. Contributions of securities are recorded at their estimated fair value at the date of the donation. Contributions are classified based on the existence or absence of donor-imposed restrictions. Contributions to be received after one year are discounted at an appropriate discount rate commensurate with the risks involved and the expected period of payment. The discount on those amounts is computed using risk-adjusted interest rates applicable to the years in which the promises are received. Amortization of discounts (if any) is included in contributions in the accompanying statements of activities. An allowance is recorded for estimated uncollectible pledges based on management's judgment and analysis, past collection experience and other relevant factors. The Museum writes off pledges when they become uncollectible.

Contributed Goods and Services - The Museum records various types of in-kind support, including professional services, equipment and supplies, as contribution revenue. Contributed professional services are recognized if the services received (a) create or enhance long-lived assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. Contributions of tangible assets are recognized at fair value when received if they would typically be purchased otherwise. In-kind support is reflected in the accompanying financial statements as contribution revenue totaling \$1,272,052 for 2012 and \$268,973 for 2011. This revenue is offset by like amounts included in expenses or assets.

A substantial number of unpaid volunteers have made significant contributions of their time in the furtherance of the Museum's programs. Such services do not meet the criteria for recognition as a contribution as described above and, therefore, their value is not reflected in the accompanying financial statements.

Chicago Property Tax Revenues - The Museum receives support from property taxes that are collected by the Chicago Park District. These tax revenues are accrued to match the fiscal year allocation by the Chicago Park District.

Program Service Fees - Program service fees include revenues from education programs, traveling exhibit rental fees, traveling exhibit licensing fees and research fees. The fees from education programs and research

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

are accrued to match the dates of the programs. The fees from traveling exhibits are accrued to match the term of the rental and licensing agreements.

Income Taxes - The Museum is exempt from income taxation under the provisions of Section 501(c)(3) of the Internal Revenue Code and a comparable state of Illinois statute. However, the Museum does have a nominal tax expense due to business activities unrelated to its exempt mission. Management believes there are no material uncertain tax positions that require recognition in the accompanying financial statements. The tax years ended 2009, 2010 and 2011 are still open to audit for both federal and state purposes.

The Museum has a policy to record interest and penalties (if any) related to income tax matters in income tax expense. The Museum has determined that its tax positions satisfy the more likely than not criterion. For the years ended December 31, 2012 and 2011, no interest and penalties were recorded.

Fair Value of Financial Instruments - The Museum's financial instruments include cash, interest and dividends receivable, accounts receivable, pledges receivable, investments, accounts payable, notes payable, pension assets and interest rate swaps. The fair values of cash, interest and dividends receivable, investments and pension assets are based on market quotes. The fair value of the interest rate swaps is obtained from the counterparty. The fair values of accounts receivable, pledges receivable, accounts payable and notes payable are estimated by management to approximate their carrying values at December 31, 2012 and 2011.

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants. There is a three-tiered value hierarchy that distinguishes between assumptions based on market data (observable inputs) and the Museum's assumptions (unobservable inputs). Fair value measurements are classified under the following hierarchy:

- Level 1 refers to instruments with quoted prices in an active market.
- Level 2 refers to instruments not traded on an active market but for which observable market inputs are readily available. Some of these instruments are measured using an NAV per share, or its equivalent, that may be redeemed at the NAV at the date of the statement of financial position or in the near term, which is generally considered to be within 90 days.
- Level 3 refers to instruments not traded in an active market and for which no significant observable market inputs are available. Some of these instruments are measured using an NAV per share, or its equivalent, that can never be redeemed at the NAV, or for which redemption at NAV is uncertain due to lock-up periods or other restrictions.

In this regard, the Museum believes that the fair values of these instruments would be under the following levels:

Cash - Level 1

Interest and dividends receivable - Level 3

Account receivable and pledges receivable - Level 3

Notes payable - Level 2

Accounts payable - Level 2

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

Investments and interest rate swaps - see Note 3

Pension assets - see Note 8

Institutional Advancement - Institutional advancement consists of expenses related to fund-raising activities, the membership program and activities of Museum support groups.

Business Enterprises - Business enterprises consist of revenues and expenses of the stores, specials events, 3D theater, food services and group sales.

Functional Allocation of Expenses - The costs of providing Museum programs and administration have been summarized on a functional basis in Note 11.

Pension Plan - The Museum recognizes the overfunded or underfunded status of its defined benefit pension plan (the Plan) as an asset or liability in its statement of financial position (see Note 8).

Accounting Pronouncements - In May 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2011-04, "*Fair Value Measurements (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRS.*" ASU No. 2011-04 changes the wording used to describe many of the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements to ensure consistency between U.S. GAAP and International Financial Reporting Standards. ASU No. 2011-04 also expands the disclosures for fair value measurements that are estimated using significant unobservable (Level 3) inputs. The adoption of this standard did not have any impact on the Museum's financial position, results of operations or cash flows upon adoption during the year ended December 31, 2012.

In October 2012, the FASB issued ASU No. 2012-05, "*Statement of Cash Flows (Topic 230): Not-for-Profit Entities: Classification of the Sale Proceeds of Donated Financial Assets in the Statement of Cash Flows.*" ASU No. 2012-05 requires not-for-profit entities to classify cash receipts from the sale of donated financial assets consistently with cash donations received in the statement of cash flows if those cash receipts were from the sales of donated financial assets that, upon receipt, were directed without any not-for-profit imposed limitations for sale and were converted nearly immediately into cash. The amendments in ASU No. 2012-05 are effective prospectively for interim and fiscal periods beginning after June 15, 2013. The Museum did not adopt this amendment retrospectively. The Museum believes that the adoption of this standard will not materially impact its consolidated statement of cash flows.

NOTE 3 – INVESTMENTS

Under the Museum's articles of incorporation and its bylaws, the Board of Trustees Investment Committee has overall responsibility for the establishment of policies and general governance related to investments of the Museum. The Investment Committee reports to the Board and is responsible for recommending, reviewing and monitoring policies and programs affecting the finances of the Museum.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

Investments at December 31, 2012 and 2011, consisted of the following:

| | <u>2012</u> | <u>2011</u> |
|-------------------------------|------------------------------|------------------------------|
| Money market funds | \$ 17,316,378 | \$ 7,935,972 |
| Equity securities funds | 139,350,817 | 119,655,450 |
| Fixed-income securities funds | 53,300,248 | 50,752,577 |
| Hedged equity funds | 29,776,224 | 38,044,241 |
| Absolute return funds | 65,625,661 | 65,085,190 |
| Other funds | 344,989 | 390,283 |
| Limited partnership | 2,154,718 | 2,199,318 |
| Total | <u><u>\$ 307,869,035</u></u> | <u><u>\$ 284,063,031</u></u> |

Following is a summary of the investment return and its classification for the years ended December 31, 2012 and 2011, in the accompanying statements of activities:

| | <u>2012</u> | | | |
|--|-----------------------------|-----------------------------------|-----------------------------------|-----------------------------|
| | <u>Unrestricted</u> | <u>Temporarily restricted</u> | <u>Permanently restricted</u> | <u>Total</u> |
| Interest and dividends | \$ 2,804,519 | \$ 1,448,218 | \$ - | \$ 4,252,737 |
| Net realized gains | 3,964,883 | 1,719,070 | - | 5,683,953 |
| Change in net unrealized gain | 18,306,729 | 8,201,130 | - | 26,507,859 |
| Investment manager fees | (834,110) | - | - | (834,110) |
| Release for unrestricted endowment spending | 1,671,460 | (1,671,460) | - | - |
| Total return reported in the accompanying statement of activities | <u><u>\$ 25,913,481</u></u> | <u><u>\$ 9,696,958</u></u> | <u><u>\$ -</u></u> | <u><u>\$ 35,610,439</u></u> |
| Classified as follows | | | | |
| Operating revenues | \$ 11,696,082 | \$ 2,603,918 | \$ - | \$ 14,300,000 |
| Non-operating items | 14,217,399 | 7,093,040 | - | 21,310,439 |
| Total | <u><u>\$ 25,913,481</u></u> | <u><u>\$ 9,696,958</u></u> | <u><u>\$ -</u></u> | <u><u>\$ 35,610,439</u></u> |

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

| | 2011 | | | Total |
|---|---------------------------|---------------------------|---------------------------|---------------------------|
| | Unrestricted | Temporarily restricted | Permanently restricted | |
| Interest and dividends | \$ 2,615,059 | \$ 1,144,646 | \$ - | \$ 3,759,705 |
| Net realized gains | 2,574,561 | 1,403,979 | - | 3,978,540 |
| Change in net unrealized loss | (8,017,485) | (2,795,369) | - | (10,812,854) |
| Investment manager fees | (819,401) | - | - | (819,401) |
| Release for unrestricted endowment spending | 1,930,578 | (1,930,578) | - | - |
| Total return reported in the accompanying statement of activities | <u>\$ (1,716,688)</u> | <u>\$ (2,177,322)</u> | <u>\$ -</u> | <u>\$ (3,894,010)</u> |
| Classified as follows | | | | |
| Operating revenues | \$ 12,030,744 | \$ 1,969,256 | \$ - | \$ 14,000,000 |
| Non-operating items | (13,747,432) | (4,146,578) | - | (17,894,010) |
| Total | <u>\$ (1,716,688)</u> | <u>\$ (2,177,322)</u> | <u>\$ -</u> | <u>\$ (3,894,010)</u> |

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

The following tables summarize assets and liabilities measured at fair value on a recurring basis at December 31:

| | 2012 | | | Total |
|-------------------------------|--|---|--|-----------------------|
| | Quoted prices in active markets for identical assets (Level 1) | Significant other observable inputs (Level 2) | Significant unobservable inputs (Level 3) | |
| Assets | | | | |
| Money market funds | \$ - | \$ 17,316,378 | \$ - | \$ 17,316,378 |
| Equity securities funds | 50,507,869 | 77,298,429 | 11,544,519 | 139,350,817 |
| Fixed-income securities funds | 40,448,976 | - | 12,851,272 | 53,300,248 |
| Hedged equity funds | - | - | 29,776,224 | 29,776,224 |
| Absolute return funds | - | - | 65,625,661 | 65,625,661 |
| Other funds | - | 344,989 | - | 344,989 |
| Limited partnership | - | - | 2,154,718 | 2,154,718 |
| Total | \$ 90,956,845 | \$ 94,959,796 | \$ 121,952,394 | \$ 307,869,035 |
| Liabilities | | | | |
| Interest rate swaps | \$ - | \$ 25,688,702 | \$ - | \$ 25,688,702 |
| Total | \$ - | \$ 25,688,702 | \$ - | \$ 25,688,702 |

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

| | 2011 | | | Total |
|-------------------------------|--|---|--|-----------------------|
| | Quoted prices in active markets for identical assets (Level 1) | Significant other observable inputs (Level 2) | Significant unobservable inputs (Level 3) | |
| Assets | | | | |
| Money market funds | \$ - | \$ 7,935,972 | \$ - | \$ 7,935,972 |
| Equity securities funds | 41,944,443 | 64,732,443 | 12,978,564 | 119,655,450 |
| Fixed-income securities funds | 38,066,583 | - | 12,685,994 | 50,752,577 |
| Hedged equity funds | - | - | 38,044,241 | 38,044,241 |
| Absolute return funds | - | - | 65,085,190 | 65,085,190 |
| Other funds | - | 390,283 | - | 390,283 |
| Limited partnership | - | - | 2,199,318 | 2,199,318 |
| Total | \$ 80,011,026 | \$ 73,058,698 | \$ 130,993,307 | \$ 284,063,031 |
| Liabilities | | | | |
| Interest rate swaps | \$ - | \$ 26,361,529 | \$ - | \$ 26,361,529 |
| Total | \$ - | \$ 26,361,529 | \$ - | \$ 26,361,529 |

These levels are evaluated on an annual basis, and transfers between levels are recognized as of the end of each fiscal year. For the year ended December 31, 2012, there were no significant transfers in or out of Level 1, Level 2 or Level 3.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

The following table sets forth a rollforward of the Level 3 assets and liabilities for the years ended December 31:

| | 2012 | | | | | |
|------------------------------|--|---|------------------------------------|--------------------------------------|--------------------------------|-----------------------|
| | Equity securities funds | Fixed- income securities funds | Hedged equity funds | Absolute return funds | Limited partnership | Total |
| Balance at beginning of year | \$ 12,978,564 | \$ 12,685,994 | \$ 38,044,241 | \$ 65,085,190 | \$ 2,199,318 | \$ 130,993,307 |
| Sales | (3,521,159) | - | (10,828,282) | (6,613,833) | - | (20,963,274) |
| Investment gains | 2,087,114 | 165,278 | 2,560,265 | 7,460,158 | - | 12,272,815 |
| Investment losses | - | - | - | (305,854) | (44,600) | (350,454) |
| Balance at end of year | <u>\$ 11,544,519</u> | <u>\$ 12,851,272</u> | <u>\$ 29,776,224</u> | <u>\$ 65,625,661</u> | <u>\$ 2,154,718</u> | <u>\$ 121,952,394</u> |
| | 2011 | | | | | |
| | Equity securities funds | Fixed- income securities funds | Hedged equity funds | Absolute return funds | Limited partnership | Total |
| Balance at beginning of year | \$ 2,775,031 | \$ 18,641,519 | \$ 34,391,488 | \$ 72,674,520 | \$ 2,307,455 | \$ 130,790,013 |
| Purchases | 10,000,000 | - | 14,043,375 | 249,074 | - | 24,292,449 |
| Sales | - | (10,000,000) | (7,450,401) | (5,139,174) | - | (22,589,575) |
| Investment gains | 203,533 | 4,044,475 | 710,338 | 178,669 | - | 5,137,015 |
| Investment losses | - | - | (3,650,559) | (2,877,899) | (108,137) | (6,636,595) |
| Balance at end of year | <u>\$ 12,978,564</u> | <u>\$ 12,685,994</u> | <u>\$ 38,044,241</u> | <u>\$ 65,085,190</u> | <u>\$ 2,199,318</u> | <u>\$ 130,993,307</u> |

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

The following table discloses additional information about investments recorded at NAV, or its equivalent such as percentage of capital, at December 31:

| | 2012 | | | |
|-----------------------------------|-----------------------|-----------------------------|---|---------------------------------|
| | Fair value | Unfunded commitments | Redemption frequency limitations | Redemption notice period |
| Money market funds (a) | \$ 17,316,378 | \$ - | None | 0 days |
| Equity securities funds (b) | 88,842,948 | - | None and Quarterly | 0 - 60 days |
| Fixed-income securities funds (c) | 12,851,272 | - | Quarterly | 60 days |
| Hedged equity funds (d) | 29,776,224 | - | Quarterly | 45 - 90 days |
| Absolute return funds (e) | 65,625,661 | 36,086 | Annually | 45 - 90 days |
| Other funds (f) | 344,989 | 64,202 | None | 0 days |
| Limited partnerships (g) | 2,154,718 | - | None | 0 days |
| Total investments recorded at NAV | <u>\$ 216,912,190</u> | | | |
| | 2011 | | | |
| | Fair value | Unfunded commitments | Redemption frequency limitations | Redemption notice period |
| Money market funds (a) | \$ 7,935,972 | \$ - | None | 0 days |
| Equity securities funds (b) | 77,711,007 | - | None | 0 - 120 days |
| Fixed-income securities funds (c) | 12,685,994 | - | Quarterly | 60 days |
| Hedged equity funds (d) | 38,044,241 | - | Quarterly | 45 - 90 days |
| Absolute return funds (e) | 65,085,190 | 36,086 | Annually | 45 - 90 days |
| Other funds (f) | 390,283 | 90,000 | None | 0 days |
| Limited partnerships (g) | 2,199,318 | - | None | 0 days |
| Total investments recorded at NAV | <u>\$ 204,052,005</u> | | | |

- (a) This category includes investments in money market funds primarily consisting of a broad range of high-quality, U.S. dollar-denominated government, bank and commercial obligations that are available in the money markets. The funds' objective is to maintain a stable NAV of \$1.00 per share and maximize current income to the extent consistent with the preservation of capital and maintaining liquidity. The NAV of the funds is determined using the market value (or fair value if market data is unavailable) of the underlying securities. The funds have no commitments, no redemption frequency limitations, and allow for same-day notice for redemption.
- (b) This category includes investments in equity securities funds primarily consisting of common stocks, real estate investment trusts, limited partnerships, bonds and depositary receipts that have readily available price data. The NAV, or its equivalent such as percentage of capital, of the funds is determined using the market value (or fair value, if market data is available) of the underlying securities. The funds have no commitments. Some of the funds have redemption frequency limitations, and some do have a redemption notice period.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

- (c) This category includes investments in fixed-income securities funds primarily consisting of treasury asset swap agreements and interest rate swap agreements. The NAV of the funds is determined using the market value (or fair value, if market data is available) of the underlying securities. This category of fund has no commitments, but does have a redemption limitation and redemption notice period. The Museum has a limitation on the amount it can withdraw in an annual period. The Museum is allowed to withdraw up to one third of its original capital contribution.
- (d) This category includes investments in several hedge funds that invest both long and short term, primarily in global equities with emphasis on the United States and Europe. Management of the hedge funds has the ability to shift investments from value to growth strategies, from small to large capitalization stakes, and from a net long position to a net short position. The fair values of the investments in this category have been estimated using the NAV per share of the investments, or its equivalent such as percentage of capital. Investments representing approximately 39% of the value of the investments in this category cannot be redeemed at December 31, 2012, because the investments include restrictions that do not allow for redemption in the first 12 months due to the lock-up period.
- (e) This category includes several multi-strategy absolute return investments focused on analyzing the probability-adjusted returns of individual securities and assets and capturing the alpha in mispriced assets/securities across conventional and alternative financial strategies. Management initiates long and short positions in various corporate and sovereign securities, debt, currencies and derivatives targeting solid absolute risk-adjusted returns. The fair values of the investments in this category have been estimated using the NAV per share of the investments, or its equivalent such as percentage of capital. The funds can be redeemed on an annual basis at various redemption dates, and 1% of the absolute return funds are in redemption.
- (f) This category includes investments in opportunistic instruments like derivatives, mortgage loans and real estate. The NAV equivalent of the funds (percentage of capital) is determined using the market value (or fair value) of the underlying instruments. The investment term of the partnership shall continue until 2018 and may be extended annually thereafter or until the partnership is dissolved.
- (g) This category represents two donated shares in privately held limited liability partnership companies. The Museum recorded these investments at fair value at the time of the donation and adjusts the fair value based on the Museum's percentage of capital, as new information is made available. Dividends and earnings are recorded as income when received. The Museum is in the process of liquidating 20% of these assets and the remaining limited partnership investment will remain until the General Partner liquidates, dissolves or terminates the limited partnership.

All investments stated at NAV represent limited partnership and similar interests held by the Museum in funds that invest in public and private securities and follow a variety of investment strategies. Terms and conditions of these investments, including liquidity provisions, are different for each fund. The Museum believes that the carrying amount of its investments stated at NAV, or its equivalent such as percentage of capital, is a reasonable estimate of the fair value of such investments as of December 31, 2012 and 2011. As is typical of investment portfolios of similar types of institutions, investments stated at NAV, or its equivalent such as percentage of capital, are not readily marketable and the estimated value is subject to uncertainty and, therefore, may differ from the value that would have been used had a ready market for such investments existed.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

NOTE 4 - ENDOWMENT

The Museum's endowment is comprised of both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. Net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions and time restrictions. The Board of Trustees has pooled certain donor-restricted funds (without donor-specified restrictions on the earnings of such funds) to be included in the Board-designated endowment balances shown in the following tables.

Funds with Deficiencies - The market value of assets associated with individual donor-restricted endowment funds may fall below the level the donor requires the Museum to retain as a fund of perpetual duration. At December 31, 2012 and 2011, these deficiencies totaled \$732,861 and \$1,458,205, respectively, and were reported as unrestricted net assets. These deficiencies resulted from extraordinary market conditions. Management has deemed it prudent to spend from these funds with the expectation that future earnings will offset these deficiencies.

Endowment net asset composition by type of fund is as follows as of December 31:

| | 2012 | | | |
|----------------------------------|-----------------------|-----------------------------------|-----------------------------------|-----------------------|
| | Unrestricted | Temporarily restricted | Permanently restricted | Total |
| Donor-restricted endowment funds | \$ (732,861) | \$ 31,696,578 | \$ 75,173,464 | \$ 106,137,181 |
| Board-designated endowment funds | 181,399,005 | 11,667,397 | - | 193,066,402 |
| Total funds | \$ 180,666,144 | \$ 43,363,975 | \$ 75,173,464 | \$ 299,203,583 |
| | 2011 | | | |
| | Unrestricted | Temporarily restricted | Permanently restricted | Total |
| Donor-restricted endowment funds | \$ (1,458,205) | \$ 24,920,632 | \$ 68,601,087 | \$ 92,063,514 |
| Board-designated endowment funds | 170,696,674 | 11,461,694 | - | 182,158,368 |
| Total funds | \$ 169,238,469 | \$ 36,382,326 | \$ 68,601,087 | \$ 274,221,882 |

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

During 2012 and 2011, the Museum had the following endowment-related cash activities:

| | 2012 | | | Total |
|--|-----------------------|-----------------------------------|-----------------------------------|-----------------------|
| | Unrestricted | Temporarily restricted | Permanently restricted | |
| Endowment net assets, beginning of year | \$ 169,238,469 | \$ 36,382,326 | \$ 68,601,087 | \$ 274,221,882 |
| Investment return | | | | |
| Investment income | 1,475,397 | 1,131,124 | - | 2,606,521 |
| Net realized and unrealized appreciation | <u>23,653,702</u> | <u>8,248,740</u> | <u>-</u> | <u>31,902,442</u> |
| Total investment return | 25,129,099 | 9,379,864 | - | 34,508,963 |
| Additions | | | | |
| New cash gifts and pledge payments | 6,664 | 205,703 | 6,572,377 | 6,784,744 |
| Appropriation of endowment assets for expenditure | (11,696,082) | (2,603,918) | - | (14,300,000) |
| Transfers from Board-designated endowment funds | <u>(2,012,006)</u> | <u>-</u> | <u>-</u> | <u>(2,012,006)</u> |
| Endowment net assets, end of year | <u>\$ 180,666,144</u> | <u>\$ 43,363,975</u> | <u>\$ 75,173,464</u> | <u>\$ 299,203,583</u> |

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

| | 2011 | | | Total |
|--|-----------------------|---------------------------|---------------------------|-----------------------|
| | Unrestricted | Temporarily restricted | Permanently restricted | |
| Endowment net assets, beginning of year | \$ 196,116,315 | \$ 40,140,858 | \$ 64,283,684 | \$ 300,540,857 |
| Investment return | | | | |
| Investment income | 1,703,758 | 983,182 | - | 2,686,940 |
| Net realized and unrealized depreciation | (3,392,339) | (3,321,968) | - | (6,714,307) |
| Total investment return | (1,688,581) | (2,338,786) | - | (4,027,367) |
| Additions | | | | |
| New cash gifts and pledge payments | 56,582 | 549,510 | 4,317,403 | 4,923,495 |
| Appropriation of endowment assets for expenditure | (24,030,744) | (1,969,256) | - | (26,000,000) |
| Transfers from Board-designated endowment funds | (1,215,103) | - | - | (1,215,103) |
| Endowment net assets, end of year | <u>\$ 169,238,469</u> | <u>\$ 36,382,326</u> | <u>\$ 68,601,087</u> | <u>\$ 274,221,882</u> |

The endowment-related cash activities tables above represent the endowment pool on a cash basis, consistent with the way management and the Board of Trustees manage and evaluate the endowment.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

NOTE 5 – MUSEUM PROPERTY

Museum property at December 31, 2012 and 2011, consisted of the following:

| | <u>2012</u> | <u>2011</u> |
|---|---------------------------|---------------------------|
| Building and building improvements | \$ 298,556,718 | \$ 291,750,440 |
| Exhibit hall improvements (excluding artifacts and historical treasures) | 96,562,721 | 96,037,746 |
| Research and office equipment | <u>20,116,380</u> | <u>17,751,111</u> |
| Total property and equipment | 415,235,819 | 405,539,297 |
| Less accumulated depreciation | <u>(158,494,788)</u> | <u>(146,074,612)</u> |
| Net depreciable property and equipment | 256,741,031 | 259,464,685 |
| Construction in progress | <u>2,216,759</u> | <u>1,043,403</u> |
| Net property and equipment | <u>\$ 258,957,790</u> | <u>\$ 260,508,088</u> |

At December 31, 2012 and 2011, the Museum has included \$4,802,672 and \$4,950,543, respectively, of net capitalized interest in Museum property.

The Museum operates on land owned by the Chicago Park District, which is made available to the Museum at no charge. The value of this arrangement is not readily determinable and, accordingly, is not reflected in the accompanying financial statements.

It will cost approximately \$6.6 million to complete the Museum's construction in progress as of December 31, 2012.

The Museum is committed to making changes to its fire suppression systems that would result in the Museum being fully covered by 2016. As of December 31, 2012 and 2011, the building is approximately 83% (unaudited) covered. The estimated remaining cost to complete is \$6.3 million and will be capitalized as incurred.

Asset retirement obligations at December 31, 2012 and 2011, did not require any adjustments for the fiscal years 2012 and 2011. The liability will be assessed annually.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

NOTE 6 – PLEDGES RECEIVABLE

Unconditional promises to give are included in the financial statements as pledges and revenue of the appropriate net asset category. Pledges are recorded after discounting to the present value of the expected future cash flows using discount rates ranging between 0.76% and 4.35%. Pledges receivable were as follows as of December 31:

| | <u>2012</u> | <u>2011</u> |
|--------------------------------------|----------------------|----------------------|
| Due within one year | \$ 7,157,670 | \$ 7,214,500 |
| Due between two to five years | <u>7,428,654</u> | <u>5,281,180</u> |
| | 14,586,324 | 12,495,680 |
| Allowance for uncollectible accounts | (145,863) | (133,704) |
| Present value discount | <u>(237,851)</u> | <u>(78,701)</u> |
| Net pledges receivable | <u>\$ 14,202,610</u> | <u>\$ 12,283,275</u> |

NOTE 7 – NOTES PAYABLE

Notes payable at December 31, 2012 and 2011, consist of the following amounts due to the Illinois Finance Authority, which issued bonds on the Museum's behalf:

| | <u>Original principal</u> | <u>Principal outstanding December 31, 2012</u> | <u>Principal outstanding December 31, 2011</u> | <u>Maturity date</u> |
|-------------|-------------------------------|--|--|--------------------------|
| Series 2002 | \$ 90,000,000 | \$ 78,000,000 | \$ 78,000,000 | November 1, 2036 |
| Series 2000 | 30,000,000 | 29,800,000 | 29,800,000 | November 1, 2034 |
| Series 1998 | 29,000,000 | 28,900,000 | 28,900,000 | November 1, 2032 |
| Series 1990 | 20,000,000 | 20,000,000 | 20,000,000 | November 1, 2025 |
| Series 1985 | <u>17,800,000</u> | <u>10,300,000</u> | <u>10,300,000</u> | November 1, 2025 |
| Total | <u>\$ 186,800,000</u> | <u>\$ 167,000,000</u> | <u>\$ 167,000,000</u> | |

The Adjustable-Rate Demand Revenue Bonds, Series 2000, 1998 and 1990, have adjustable methods of interest rate determination, demand features and interest payment dates. The Series 1990 Bonds are currently in a commercial paper rate mode, and the Series 1998 and Series 2000 Bonds are in a weekly rate mode. As of December 31, 2012 and 2011, the Series 1990 Bonds bore interest of 0.16% and 0.23%, respectively. As

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

of December 31, 2012 and 2011, the Series 1998 Bonds bore interest of 0.14% and 0.15%, respectively. As of December 31, 2012 and 2011, the Series 2000 Bonds bore interest of 0.14% and 0.09%, respectively.

The Variable-Rate Demand Bonds, Series 1985, are subject to redemption beginning November 1, 2016, with sinking fund payments each year until maturity. These bonds are currently in a weekly rate mode. The Series 1985 Bonds outstanding at December 31, 2012 and 2011, bore interest of 0.14% and 0.09%, respectively.

The Series 1985 Bonds, prior to election to convert to a fixed rate of interest, are secured by credit facilities issued by The Northern Trust Company. In addition, the Series 1985 Bonds are secured by deposits held by the Bond Trustee in a Debt Service Reserve Fund and a Security Fund. The Series 1990 Bonds, prior to election to convert to a fixed rate of interest, are secured by a credit facility issued by The Northern Trust Company. The Series 1998 and 2000 Bonds, prior to conversion to a fixed rate of interest, are secured by credit facilities issued by JPMorgan Chase.

The Series 2002 Bonds were issued on September 12, 2002, as Adjustable Medium-Term Revenue Bonds. The Series 2002 Bonds are rated A by Standard & Poor's and A2 by Moody's, and are not secured by a letter of credit. The adjustable rate periods end November 1, 2012 through November 1, 2017, and the Series 2002 Bonds bear interest at a rate of 3.40% to 4.75%, depending on duration. The current blended rate as of December 31, 2012, is 4.37% (weighted), and interest is payable each November 1 and May 1.

The Museum redeemed the mandatory tender of the Series 2002 Bonds and paid back the \$12,000,000 due to bondholders on November 1, 2011.

On September 1, 2012, the remarketing of an outstanding portion of the Series 2002 Bonds in the amount of \$10,700,000 occurred as required by the mandatory tender on November 1, 2012. The new adjustable interest rate on the outstanding principal amount was set at 4.0%. The new adjustable rate period began on November 1, 2012, and ends on October 31, 2036.

Assets held for debt service totaled \$944,922 and \$947,508 at December 31, 2012 and 2011, respectively, and are reported with investments in the accompanying statements of financial position.

The total interest costs incurred on these bonds in 2012 and 2011 were \$6,619,574 and \$7,053,267, respectively. Capitalized interest is classified as a depreciable asset within Museum property.

The Museum entered into two interest rate swap agreements to hedge variable interest rate exposure as follows:

- The first swap, dated September 2005, expires on November 1, 2032, and effectively fixes the interest rate on a notional value of \$45 million at 3.258% through October 31, 2008, 4.369% from November 1, 2008 to October 31, 2010, and 3.769% from November 1, 2010 to November 1, 2032.
- The second swap, dated June 2008, is effective January 1, 2009, and expires on November 1, 2032. This agreement effectively fixes the interest rate on a notional value of \$43 million at 3.43% for the duration of the swap.

These agreements are considered derivative financial instruments and are reported at their fair values as a liability of \$25,688,702 and \$26,361,529, respectively, at December 31, 2012 and 2011. The fair value is recorded in interest rate swaps in the accompanying statements of financial position. The unrealized gain on interest rate swaps for 2012 was \$672,827 and the unrealized loss on interest rate swaps for 2011 was

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

\$14,231,034. The net change in fair value of the agreements is reported as a separate line item in the non-operating section of the accompanying statements of activities.

NOTE 8 – PENSION PLAN

The Museum sponsors a defined benefit pension plan (the Plan) covering substantially all of its employees, which provides pension benefits based on years of service and average compensation, as determined under the Plan. The Museum’s funding policy is to contribute amounts necessary to maintain the long-term stability of the Plan.

The change in benefit obligation, change in plan assets and the composition of the amounts recognized in the accompanying statements of financial position for the years ended December 31, 2012 and 2011, are as follows:

| | <u>2012</u> | <u>2011</u> |
|---|----------------------|----------------------|
| Change in benefit obligation | | |
| Benefit obligation — beginning of year | \$ 22,104,061 | \$ 20,900,969 |
| Service cost | 925,833 | 863,241 |
| Interest cost | 978,483 | 1,056,004 |
| Plan amendments | 87,315 | - |
| Actuarial loss | 3,174,388 | 915,935 |
| Benefits paid | (999,628) | (1,632,088) |
| | <u>\$ 26,270,452</u> | <u>\$ 22,104,061</u> |
| Change in plan assets | | |
| Fair value of plan assets — beginning of year | \$ 13,748,785 | \$ 13,432,118 |
| Actual return on plan assets | 2,347,343 | (100,245) |
| Employer contribution | 1,450,000 | 2,049,000 |
| Benefits paid | (999,628) | (1,632,088) |
| | <u>\$ 16,546,500</u> | <u>\$ 13,748,785</u> |

Amounts that have not yet been recognized as a component of net periodic benefit cost consist of the following at December 31:

| | <u>2012</u> | <u>2011</u> |
|----------------------|---------------------|---------------------|
| Net actuarial loss | \$ 8,293,975 | \$ 6,786,756 |
| Prior service credit | (741,787) | (907,764) |
| | <u>\$ 7,552,188</u> | <u>\$ 5,878,992</u> |

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

Net periodic benefits costs expected to be recognized in the next fiscal year are as follows at December 31:

| | <u>2012</u> | <u>2011</u> |
|----------------------|-------------------|-------------------|
| Net actuarial loss | \$ 454,810 | \$ 365,523 |
| Prior service credit | (71,654) | (78,662) |
| | <u>\$ 383,156</u> | <u>\$ 286,861</u> |

The following table sets forth the rollforward of the pension liability for the years ended December 31:

| | <u>2012</u> | <u>2011</u> |
|--|-----------------------|-----------------------|
| Pension liability - beginning of year | \$ (8,355,276) | \$ (7,828,851) |
| Net periodic pension cost | (1,145,480) | (612,725) |
| Pension-related changes other than net periodic pension cost | | |
| Net actuarial loss | (1,594,534) | (1,884,038) |
| Amortization of prior service (credit) cost | (78,662) | (78,662) |
| Employer contribution | 1,450,000 | 2,049,000 |
| Pension liability - end of year | <u>\$ (9,723,952)</u> | <u>\$ (8,355,276)</u> |

Other changes in pension plan assets and benefit obligation recognized in the years ended December 31, 2012 and 2011, are as follows:

| | <u>2012</u> | <u>2011</u> |
|--------------------|---------------------|---------------------|
| Net actuarial loss | \$ 1,845,399 | \$ 2,098,224 |
| Prior service cost | 87,315 | - |
| Items amortized | | |
| Prior service cost | 78,662 | 78,662 |
| Net actuarial gain | (338,180) | (214,186) |
| Total recognized | <u>\$ 1,673,196</u> | <u>\$ 1,962,700</u> |

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

The components of net periodic benefit cost for the years ended December 31, 2012 and 2011, are as follows:

| | <u>2012</u> | <u>2011</u> |
|---|---------------------|-------------------|
| Service cost | \$ 925,833 | \$ 863,241 |
| Interest cost | 978,483 | 1,056,004 |
| Expected return on plan assets | (1,018,354) | (1,082,044) |
| Amortization of prior service (credit) cost | (78,662) | (78,662) |
| Actuarial loss | 338,180 | 214,186 |
| Less additional amount accrued in prior years | - | (360,000) |
| Net periodic pension cost | <u>\$ 1,145,480</u> | <u>\$ 612,725</u> |

The estimated net actuarial loss and prior service credit amortized into net periodic benefit cost during each of the years ended December 31, 2012 and 2011, was \$78,662.

The following table presents the key actuarial assumptions used in developing the data:

| | <u>2012</u> | <u>2011</u> |
|--|-------------|-------------|
| Weighted-average assumptions used to determine benefit obligations at December 31 | | |
| Discount rate | 3.75 % | 4.75 % |
| Rate of compensation increase | 3.00 | 3.00 |
| Weighted-average assumptions used to determine net periodic benefit cost for the years beginning January 1 | | |
| Discount rate | 4.75 | 5.25 |
| Expected return on plan assets | 7.50 | 8.00 |
| Rate of compensation increase | 3.00 | 4.00 |

The Museum determines the long-term expected rate of return on plan assets by examining historic capital market returns, correlations between asset classes and the Plan's normal asset allocation. Current and near-term market factors, such as inflation and interest rates, are then evaluated to arrive at the expected return on plan assets. Peer group or benchmarking data are also reviewed to ensure a reasonable and appropriate assumption.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

The following table represents the Museum's estimated future benefit payments in each of the next five years and in the aggregate for the five fiscal years thereafter:

| | |
|-------------|--------------|
| 2013 | \$ 1,262,000 |
| 2014 | 1,429,000 |
| 2015 | 1,402,000 |
| 2016 | 1,480,000 |
| 2017 | 1,901,000 |
| 2018 - 2022 | 9,473,000 |

The following table presents the Plan's asset allocation at December 31, 2012 and 2011, by asset category:

| | <u>2012</u> | <u>2011</u> | <u>Range</u> |
|-------------------------|--------------|--------------|--------------|
| Money market funds | 2 % | 17 % | 0% - 5% |
| Equity securities | 81 | 74 | 50 - 90 |
| Fixed-income securities | <u>17</u> | <u>9</u> | 20 - 40 |
| Total | <u>100 %</u> | <u>100 %</u> | |

The Museum's investment approach is based on modern portfolio theory. Multiple asset classes are implemented in order to obtain the benefits of diversification and maximize long-term return for a given level of risk. Risk tolerance is developed by reviewing the funded status of the Plan, duration of the Plan's liabilities, the income and liquidity requirements, legal constraints and the financial condition of the Museum. The investment portfolio comprises a diversified combination of cash, equity securities funds, fixed-income securities funds and high-yield funds. The allocation among equity securities funds, fixed-income securities funds, high-yield funds and cash is determined by prevailing market conditions and relative valuations among asset classes. The Plan's financial condition is monitored on an ongoing basis by means of quarterly investment portfolio reviews, an annual independent actuarial valuation and periodic assets/liability studies.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

The following represents the Plan's investments measured at fair value on a recurring basis at December 31:

| | 2012 | | | |
|----------------------------------|---|--|--|-----------------------------|
| | Quoted prices in active markets for identical assets (Level 1) | Significant other observable inputs (Level 2) | Significant unobservable inputs (Level 3) | Total |
| Money market funds | \$ - | \$ 261,246 | \$ - | \$ 261,246 |
| Equity securities funds | 1,990,371 | 11,422,705 | - | 13,413,076 |
| Fixed-income securities funds | <u>2,872,178</u> | <u>-</u> | <u>-</u> | <u>2,872,178</u> |
| Total | <u><u>\$ 4,862,549</u></u> | <u><u>\$ 11,683,951</u></u> | <u><u>\$ -</u></u> | <u><u>\$ 16,546,500</u></u> |

| | 2011 | | | |
|----------------------------------|---|--|--|-----------------------------|
| | Quoted prices in active markets for identical assets (Level 1) | Significant other observable inputs (Level 2) | Significant unobservable inputs (Level 3) | Total |
| Money market funds | \$ - | \$ 2,362,645 | \$ - | \$ 2,362,645 |
| Equity securities funds | 1,618,668 | 8,543,170 | - | 10,161,838 |
| Fixed-income securities funds | <u>1,224,302</u> | <u>-</u> | <u>-</u> | <u>1,224,302</u> |
| Total | <u><u>\$ 2,842,970</u></u> | <u><u>\$ 10,905,815</u></u> | <u><u>\$ -</u></u> | <u><u>\$ 13,748,785</u></u> |

These levels are evaluated on an annual basis, and transfers between levels are recognized as of the end of each fiscal year. The Museum reviewed its classification of the money market funds and determined that funds previously reported as Level 1 were reported at NAV, which is more representative of Level 2 measurements. The transfer had no impact on the statement of financial position or the statement of activities for any period presented.

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

The following table discloses additional information about investments recorded at NAV at December 31:

| | 2012 | | | |
|-----------------------------------|----------------------|-----------------------------|---|---------------------------------|
| | Fair value | Unfunded commitments | Redemption frequency limitations | Redemption notice period |
| Money market funds (a) | \$ 261,246 | \$ - | None | 0 days |
| Equity securities funds (b) | <u>11,422,705</u> | - | None | 0-5 days |
| Total investments recorded at NAV | <u>\$ 11,683,951</u> | | | |

| | 2011 | | | |
|-----------------------------------|----------------------|-----------------------------|---|---------------------------------|
| | Fair value | Unfunded commitments | Redemption frequency limitations | Redemption notice period |
| Money market funds (a) | \$ 2,362,645 | \$ - | None | 0 days |
| Equity securities funds (b) | <u>8,543,170</u> | - | None | 0-5 days |
| Total investments recorded at NAV | <u>\$ 10,905,815</u> | | | |

- (a) This category includes investments primarily consisting of a broad range of high-quality, U.S. dollar-denominated government, bank and commercial obligations that are available in the money markets. The funds' objective is to maintain a stable NAV of \$1.00 per share and maximize current income to the extent consistent with the preservation of capital and maintaining liquidity. The NAV of the fund is determined using the market value (or fair value if market data is unavailable) of the underlying securities. The funds have no commitments, no redemption frequency limitations, and allow for same-day notice for redemption.
- (b) This category includes investments in equity securities funds primarily consisting of common stocks that have readily available price data. The NAV of the funds is determined using the market value (or fair value, if market data is available) of the underlying securities. The funds have no commitments or redemption frequency limitations, but do have a redemption notice period.

The Museum contributed \$1,450,000 and \$2,049,000 to the Plan in 2012 and 2011, respectively.

NOTE 9 - LINE OF CREDIT

The Museum has an agreement for an unsecured revolving line of credit for \$20,000,000. The agreement bears interest at the federal funds rate plus 0.50% (0.59% and 0.57% at December 31, 2012 and 2011, respectively). The Museum is not to exceed \$15,000,000 borrowed without Board of Trustees approval. Total interest costs incurred on the line of credit in 2012 and 2011 were \$9,621 and \$12,159, respectively. At

Field Museum of Natural History
NOTES TO FINANCIAL STATEMENTS - CONTINUED
December 31, 2012 and 2011

December 31, 2012 and 2011, \$5,000,000 and \$4,550,000, respectively, were borrowed against the line of credit.

NOTE 10 – RELATED PARTIES

The Museum Campus Corporation (the Campus) is a tax-exempt organization consisting of the Museum, Shedd Aquarium and the Adler Planetarium, the purpose of which is to attract visitors to the Campus' centrally located facilities. As of December 31, 2012 and 2011, the Museum has no receivable due from or payable to the Campus.

NOTE 11 – FUNCTIONAL EXPENSES

The Museum's operating expenses for the years ended December 31, 2012 and 2011, are classified functionally as follows:

| | <u>2012</u> | <u>2011</u> |
|--------------------------|-----------------------------|-----------------------------|
| Program costs | \$ 50,223,462 | \$ 50,563,609 |
| Supporting services | <u>12,042,056</u> | <u>12,467,363</u> |
| Total operating expenses | <u><u>\$ 62,265,518</u></u> | <u><u>\$ 63,030,972</u></u> |

NOTE 12 – SUBSEQUENT EVENTS

Management has evaluated subsequent events through May 23, 2013, the date the financial statements were approved by the Audit Committee of the Board of Trustees and were issued, and is not aware of any subsequent events that would require recognition or disclosure in the financial statements.

SUPPLEMENTARY INFORMATION

Field Museum of Natural History
SCHEDULE OF DEPARTMENT EXPENSES
Year ended December 31, 2012

| | 2012 | | | | | | | | | | | | 2011 Total | |
|---------------------------------------|-----------------------|-------------------------------------|------------------|--------------|--|---------------------------------|------------------------------|---|--------------|----------------------------|------------------------------|---------------------------|---------------|---------------|
| | Salaries and wages | Pension and employee benefits | Cost of sales | Supplies | Postage, freight and miscellaneous | Travel, dues and meetings | Printing and publications | Professional and outside services | Utilities | Repairs and maintenance | Interest and amortization | Exhibits and equipment | | Total |
| Collections and research | | | | | | | | | | | | | | |
| Anthropology | \$ 1,594,995 | \$ 581,164 | \$ - | \$ 289,701 | \$ 226,632 | \$ 228,192 | \$ 67 | \$ 153,483 | \$ 260,086 | \$ 28,936 | \$ - | \$ - | \$ 3,363,256 | \$ 3,057,941 |
| Botany | 842,018 | 288,142 | - | 94,253 | 120,098 | 144,720 | 15,454 | 43,916 | 78,270 | 1,502 | - | - | 1,628,373 | 1,490,670 |
| Geology | 1,101,766 | 406,334 | - | 124,246 | 42,400 | 84,611 | 5,803 | 151,664 | 118,296 | - | - | - | 2,035,120 | 2,086,249 |
| Zoology | 2,028,133 | 740,659 | - | 503,556 | 220,004 | 261,719 | 40,723 | 376,171 | 290,124 | 6,165 | - | 477 | 4,467,731 | 4,374,772 |
| BioSynC | 266,355 | 101,391 | - | 20,302 | 43,127 | 116,919 | 1,924 | 50,551 | 9,309 | - | - | - | 609,878 | 764,356 |
| Scientific support | 243,780 | 76,949 | - | 415,775 | 171,200 | 50,396 | 38,712 | 34,836 | 6,087 | 4,594 | - | - | 1,042,329 | 945,180 |
| Total collections and research | 6,077,047 | 2,194,639 | - | 1,447,833 | 823,461 | 886,557 | 102,683 | 810,621 | 762,172 | 41,197 | - | 477 | 13,146,687 | 12,719,168 |
| Environment, culture and conservation | 1,817,662 | 622,243 | - | 75,141 | 14,887 | 247,911 | 15,969 | 1,655,809 | 23,140 | - | - | - | 4,472,762 | 4,859,649 |
| Exhibitions | 1,841,332 | 693,770 | - | 564,896 | 479,215 | 1,339,133 | 16,621 | 942,838 | 607,297 | 62,339 | - | 11,282 | 6,558,723 | 6,782,370 |
| Education and library | | | | | | | | | | | | | | |
| Education | 606,795 | 210,330 | - | 152,533 | 1,599 | 59,792 | 17,704 | 495,603 | 50,655 | - | - | - | 1,595,011 | 1,790,804 |
| Library | 230,746 | 87,683 | - | 10,852 | 12,012 | 13,765 | 70,898 | 14,587 | 23,840 | - | - | - | 464,383 | 453,806 |
| Total education and library | 837,541 | 298,013 | - | 163,385 | 13,611 | 73,557 | 88,602 | 510,190 | 74,495 | - | - | - | 2,059,394 | 2,244,610 |
| Museum services | | | | | | | | | | | | | | |
| Finance | 596,865 | 226,812 | - | 9,781 | 3,605 | 30,787 | 2,102 | 26,663 | 8,626 | - | - | - | 905,241 | 943,898 |
| Human resources | 241,454 | 86,156 | - | 6,202 | 2,187 | 102,345 | 260 | 15,168 | 14,098 | 2,346 | - | - | 470,216 | 505,814 |
| Protection services | 951,480 | 336,951 | - | 38,988 | 636 | 6,386 | 77 | 263,669 | 7,369 | 14,852 | - | 75 | 1,620,483 | 1,476,506 |
| Guest relations | 639,641 | 214,754 | - | 27,572 | 720 | 292 | 20,679 | 84,548 | 25,180 | - | - | - | 1,013,386 | 958,079 |
| Housekeeping | 424,463 | 153,368 | - | 90,686 | 195 | 64 | - | 454,488 | 3,592 | - | - | - | 1,126,856 | 1,037,634 |
| Facility, planning and operations | 970,796 | 368,833 | - | 288,530 | 559 | 11,657 | 17 | 1,114,543 | 176,092 | 380,757 | - | - | 3,311,784 | 3,681,318 |
| Technology | 743,954 | 243,828 | - | 105,799 | 2,032 | 21,735 | 252 | 643,101 | 31,350 | - | - | - | 1,792,051 | 1,389,534 |
| General services | 298,064 | 1,269,465 | - | 97,572 | 535,308 | 59,367 | - | 899,941 | 11,697 | 66,189 | - | - | 3,319,330 | 2,861,973 |
| Total Museum services | 4,866,717 | 2,900,167 | - | 665,130 | 545,242 | 232,633 | 23,387 | 3,502,121 | 278,004 | 464,144 | 81,727 | 75 | 13,559,347 | 12,854,756 |
| Administration | 1,493,893 | 555,111 | - | 10,735 | 2,498 | 101,604 | 13,478 | 505,955 | 7,787 | 3,079 | - | - | 2,694,140 | 3,340,872 |
| Institutional advancement | | | | | | | | | | | | | | |
| Development | 514,614 | 194,352 | - | 19,954 | 23,123 | 20,096 | 78,294 | 195,992 | 16,394 | - | - | - | 1,062,819 | 1,149,898 |
| Auxiliary groups | 120,845 | 45,078 | - | 6,498 | 13,080 | 7,393 | 23,665 | 490,208 | 4,223 | - | - | - | 710,990 | 504,443 |
| Membership | 497,824 | 153,147 | - | 31,683 | 180,775 | 28,807 | 153,353 | 497,535 | 10,585 | - | - | - | 1,553,709 | 1,492,303 |
| Total institutional advancement | 1,133,283 | 392,577 | - | 58,135 | 216,978 | 56,296 | 255,312 | 1,183,735 | 31,202 | - | - | - | 3,327,518 | 3,146,644 |
| Marketing and public relations | 228,530 | 81,065 | - | 14,506 | 4,961 | 10,576 | 55,268 | 2,478,248 | 6,166 | - | - | - | 2,879,320 | 3,160,465 |
| Business enterprises | 1,524,252 | 543,320 | 2,006,908 | 59,812 | 354,404 | 85,712 | 6,361 | 1,020,633 | 79,636 | 8,831 | - | - | 5,689,869 | 5,820,728 |
| Debt services | - | - | - | - | - | - | 4,837 | 1,253,347 | - | - | 6,619,574 | - | 7,877,758 | 8,101,710 |
| Total 2012 expenses | \$ 19,820,257 | \$ 8,280,905 | \$ 2,006,908 | \$ 3,059,573 | \$ 2,455,257 | \$ 3,033,979 | \$ 582,518 | \$ 13,863,497 | \$ 1,869,899 | \$ 579,590 | \$ 6,701,301 | \$ 11,834 | \$ 62,265,518 | \$ 63,030,972 |
| Total 2011 expenses | \$ 19,014,386 | \$ 8,713,206 | \$ 2,049,925 | \$ 2,518,509 | \$ 2,353,680 | \$ 3,239,282 | \$ 691,275 | \$ 13,693,652 | \$ 2,818,245 | \$ 733,785 | \$ 7,137,532 | \$ 67,495 | \$ 63,030,972 | |

Field Museum of Natural History
SCHEDULE OF DEPARTMENT EXPENSES
Year ended December 31, 2011

| | 2011 | | | | | | | | | | | | 2010 Total | |
|---------------------------------------|-----------------------|-------------------------------------|------------------|--------------|--|---------------------------------|------------------------------|---|--------------|----------------------------|------------------------------|---------------------------|---------------|---------------|
| | Salaries and wages | Pension and employee benefits | Cost of sales | Supplies | Postage, freight and miscellaneous | Travel, dues and meetings | Printing and publications | Professional and outside services | Utilities | Repairs and maintenance | Interest and amortization | Exhibits and equipment | | Total |
| Collections and research | | | | | | | | | | | | | | |
| Anthropology | \$ 1,377,070 | \$ 514,688 | \$ - | \$ 103,276 | \$ 218,975 | \$ 251,973 | \$ 6,376 | \$ 166,801 | \$ 399,397 | \$ 19,385 | \$ - | \$ - | \$ 3,057,941 | \$ 3,265,186 |
| Botany | 731,884 | 255,900 | - | 108,631 | 64,652 | 138,390 | 12,335 | 56,357 | 121,439 | 1,082 | - | - | 1,490,670 | 1,391,164 |
| Geology | 1,102,739 | 415,499 | - | 92,521 | 37,998 | 117,254 | 12,449 | 116,414 | 180,289 | 11,086 | - | - | 2,086,249 | 2,066,631 |
| Zoology | 1,970,663 | 709,816 | - | 278,318 | 198,938 | 218,526 | 79,688 | 431,331 | 443,310 | 33,243 | - | 10,939 | 4,374,772 | 4,827,895 |
| BioSynC | 380,889 | 141,841 | - | 16,995 | 18,870 | 192,026 | 3,027 | - | 10,708 | - | - | - | 764,356 | 861,228 |
| Scientific support | 242,738 | 72,368 | - | 413,343 | 101,125 | 32,245 | 9,994 | 11,139 | 9,121 | 53,107 | - | - | 945,180 | 908,631 |
| Total collections and research | 5,805,983 | 2,110,112 | - | 1,013,084 | 640,558 | 950,414 | 123,869 | 782,042 | 1,164,264 | 117,903 | - | 10,939 | 12,719,168 | 13,320,735 |
| Environment, culture and conservation | 1,759,150 | 651,461 | - | 85,792 | 14,399 | 279,211 | 53,049 | 1,982,761 | 33,826 | - | - | - | 4,859,649 | 4,500,828 |
| Exhibitions | 1,844,831 | 698,712 | - | 436,093 | 362,869 | 1,391,846 | 20,442 | 983,718 | 931,091 | 61,655 | - | 51,113 | 6,782,370 | 7,483,605 |
| Education and library | | | | | | | | | | | | | | |
| Education | 540,960 | 183,960 | - | 173,454 | 6,353 | 98,661 | 36,735 | 673,094 | 77,587 | - | - | - | 1,790,804 | 2,287,993 |
| Library | 224,023 | 86,042 | - | 6,548 | 3,438 | 12,190 | 70,806 | 13,778 | 36,981 | - | - | - | 453,806 | 544,275 |
| Total education and library | 764,983 | 270,002 | - | 180,002 | 9,791 | 110,851 | 107,541 | 686,872 | 114,568 | - | - | - | 2,244,610 | 2,832,268 |
| Museum services | | | | | | | | | | | | | | |
| Finance | 625,139 | 240,115 | - | 4,608 | 3,687 | 24,616 | 1,669 | 31,713 | 12,351 | - | - | - | 943,898 | 952,686 |
| Human resources | 247,918 | 83,037 | - | 7,497 | 5,224 | 97,673 | 101 | 42,925 | 20,920 | 519 | - | - | 505,814 | 437,133 |
| Protection services | 957,221 | 350,160 | - | 30,736 | 508 | 23,757 | 456 | 52,558 | 11,769 | 49,341 | - | - | 1,476,506 | 1,620,288 |
| Guest relations | 602,073 | 201,313 | - | 19,426 | 576 | 290 | 13,495 | 82,726 | 38,180 | - | - | - | 958,079 | 1,010,502 |
| Housekeeping | 395,560 | 140,698 | - | 82,622 | 189 | - | - | 412,000 | 5,485 | 1,080 | - | - | 1,037,634 | 1,368,255 |
| Facility, planning and operations | 933,461 | 357,557 | - | 244,951 | 338 | 5,304 | - | 1,447,614 | 264,539 | 424,861 | - | 2,693 | 3,681,318 | 3,006,354 |
| Technology | 652,260 | 222,158 | - | 116,749 | 6,256 | 27,468 | 682 | 336,981 | 26,980 | - | - | - | 1,389,534 | 1,086,971 |
| General services | 274,216 | 716,703 | - | 139,745 | 535,204 | 109,065 | 81 | 990,569 | 17,388 | 66,843 | 12,159 | - | 2,861,973 | 3,883,157 |
| Total Museum services | 4,687,848 | 2,311,741 | - | 646,334 | 551,982 | 288,173 | 16,484 | 3,397,086 | 397,612 | 542,644 | 12,159 | 2,693 | 12,854,756 | 13,365,346 |
| Administration | 1,273,842 | 1,679,137 | - | 9,607 | 9,785 | 69,665 | 5,224 | 279,523 | 9,748 | 4,341 | - | - | 3,340,872 | 2,127,913 |
| Institutional advancement | | | | | | | | | | | | | | |
| Development | 517,378 | 198,643 | - | 37,911 | 30,399 | 25,846 | 83,702 | 231,857 | 24,162 | - | - | - | 1,149,898 | 998,746 |
| Auxiliary groups | 75,537 | 28,845 | - | 7,417 | 8,426 | 5,098 | 39,748 | 334,112 | 5,260 | - | - | - | 504,443 | 659,367 |
| Membership | 464,304 | 143,143 | - | 27,578 | 165,911 | 23,915 | 184,486 | 477,555 | 5,411 | - | - | - | 1,492,303 | 1,439,380 |
| Total institutional advancement | 1,057,219 | 370,631 | - | 72,906 | 204,736 | 54,859 | 307,936 | 1,043,524 | 34,833 | - | - | - | 3,146,644 | 3,097,493 |
| Marketing and public relations | 319,454 | 106,195 | - | 32,907 | 6,923 | 35,763 | 45,993 | 2,599,347 | 13,471 | 412 | - | - | 3,160,465 | 3,877,755 |
| Business enterprises | 1,501,076 | 515,215 | 2,049,925 | 41,784 | 552,637 | 58,500 | 7,937 | 965,242 | 118,832 | 6,830 | - | 2,750 | 5,820,728 | 5,522,393 |
| Debt services | - | - | - | - | - | - | 2,800 | 973,537 | - | - | 7,125,373 | - | 8,101,710 | 8,588,853 |
| Total 2011 expenses | \$ 19,014,386 | \$ 8,713,206 | \$ 2,049,925 | \$ 2,518,509 | \$ 2,353,680 | \$ 3,239,282 | \$ 691,275 | \$ 13,693,652 | \$ 2,818,245 | \$ 733,785 | \$ 7,137,532 | \$ 67,495 | \$ 63,030,972 | \$ 64,717,189 |
| Total 2010 expenses | \$ 20,898,878 | \$ 8,347,982 | \$ 1,788,018 | \$ 2,522,035 | \$ 2,384,966 | \$ 3,223,661 | \$ 749,277 | \$ 14,466,402 | \$ 2,154,112 | \$ 636,433 | \$ 7,460,435 | \$ 84,990 | \$ 64,717,189 | |